

**PARKING REVENUES**

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2024

Row Labels	OFF STREET	ON STREET	Grand Total
<b>COSTS</b>			
<b>Employees</b>			
Salaries	245,016	333,203	578,219
<b>Premises Related Expenses</b>			
Electricity	5,213		5,213
Maintenance of Grounds	269,406		269,406
Rates	266,682		266,682
Repairs & Maintenance	57,797	25,329	83,126
Winter Maintenance	15,836		15,836
Car Parking Action Plans		16,839	16,839
<b>Supplies &amp; Services</b>			
Adjudication & Enforcement Services	10,595	5,500	16,095
Advertising	961	693	1,654
Cash Collection	48,876	2,714	51,590
Maintenance - General	18,640	4,729	23,369
Payment to Principals / Ticket Refunds	293,971		293,971
Purchases - Equipment & Materials	1,058	318	1,376
Security Services Mgt. Recharge (CCTV)	185,830		185,830
Stationery	3,941	1,020	4,961
Uniforms	1,074	1,036	2,110
Professional Fees	50		50
Gates / Security	1,222		1,222
Refunds	36,291		36,291
<b>Transport Related Expenses</b>			
Licences	305	458	763
Petrol / Oil	2,191	2,027	4,218
Premises Insurance	1,692		1,692
Repairs & Maintenance	1,471	2,264	3,735
Transport Insurance	1,421	2,131	3,552
<b>COSTS Sum</b>	<b>1,469,539</b>	<b>398,261</b>	<b>1,867,799</b>
<b>INCOME</b>			
<b>Fees &amp; Charges</b>			
Business Parking Permits		-31,064	-31,064
Car Park Season Tickets	-129,303		-129,303
Dispensations		-21,424	-21,424
Long Stay Parking	-644,218		-644,218
On-street Parking		-66,763	-66,763
Penalty Charge Notices	-179,237	-281,632	-460,869
Residents Parking Permits		-161,433	-161,433
Short Stay Parking	-1,636,349		-1,636,349
Visitors Parking Permits		-34,691	-34,691
<b>General</b>			
Misc	-32,608		-32,608
<b>Management Fees</b>			
Angel / Botany Car Parks	-110,146		-110,146
<b>Rent</b>			
Snodland Town Market / Sunday Farmers' Market / River Lawn Car Park	-18,914		-18,914
<b>Electric Vehicle Charging</b>			
Misc	-3,541		-3,541
<b>INCOME Sum</b>	<b>-2,754,317</b>	<b>-597,006</b>	<b>-3,351,323</b>
<b>OVERHEADS</b>			
<b>Central, Departmental &amp; Technical Support Services</b>			
Central Salaries & Administration	29,666	20,386	50,052
Departmental Administrative Expenses	82,980	112,833	195,813
Information Technology Expenses	45,067	33,685	78,752
<b>Depreciation &amp; Impairment</b>			
Non-Current Asset Depreciation	89,930	4,794	94,724
<b>OVERHEADS Sum</b>	<b>247,643</b>	<b>171,698</b>	<b>419,341</b>
<b>Grand Total</b>	<b>-1,037,136</b>	<b>-27,047</b>	<b>-1,064,183</b>

**PARKING REVENUES**

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2023

Row Labels	OFF STREET	ON STREET	Grand Total
<b>COSTS</b>			
<b>Employees</b>			
Salaries	217,974	294,608	512,582
<b>Premises Related Expenses</b>			
Electricity	3,203		3,203
Maintenance of Grounds	225,764		225,764
Rates	264,718		264,718
Repairs & Maintenance	24,608	10,632	35,240
Winter Maintenance	14,587		14,587
Car Parking Action Plans		1,041	1,041
<b>Supplies &amp; Services</b>			
Adjudication & Enforcement Services	9,999	6,000	15,999
Advertising	589	967	1,556
Cash Collection	43,051	2,205	45,256
Maintenance - General	28,807	12,303	41,110
Payment to Principals / Ticket Refunds	372,889		372,889
Purchases - Equipment & Materials	2,285	754	3,039
Security Services Mgt. Recharge (CCTV)	177,017		177,017
Stationery	5,398	312	5,710
Uniforms	1,541	1,854	3,395
Professional Fees	9,331		9,331
Gates / Security	6,654		6,654
<b>Transport Related Expenses</b>			
Licences	368	552	920
Petrol / Oil	2,084	2,084	4,168
Premises Insurance	1,862		1,862
Repairs & Maintenance	1,010	1,082	2,092
Transport Insurance	1,021	1,532	2,553
<b>COSTS Sum</b>	<b>1,414,760</b>	<b>335,926</b>	<b>1,750,686</b>
<b>INCOME</b>			
<b>Fees &amp; Charges</b>			
Business Parking Permits		-31,817	-31,817
Car Park Season Tickets	-109,181		-109,181
Dispensations		-13,661	-13,661
Long Stay Parking	-611,676		-611,676
On-street Parking		-66,881	-66,881
Penalty Charge Notices	-138,739	-218,028	-356,767
Residents Parking Permits		-151,395	-151,395
Short Stay Parking	-1,581,352		-1,581,352
Visitors Parking Permits		-31,871	-31,871
<b>General</b>			
Misc	-32,325		-32,325
<b>Management Fees</b>			
Angel / Botany Car Parks	-106,259		-106,259
<b>Rent</b>			
Snodland Town Market / Sunday Farmers' Market / River Lawn Car Park	-48,235		-48,235
<b>De Minimis Capital Receipts</b>			
Misc	-2,000		-2,000
<b>Electric Vehicle Charging</b>			
Misc	-576		-576
<b>INCOME Sum</b>	<b>-2,630,343</b>	<b>-513,653</b>	<b>-3,143,996</b>
<b>OVERHEADS</b>			
<b>Central, Departmental &amp; Technical Support Services</b>			
Central Salaries & Administration	27,272	18,825	46,097
Departmental Administrative Expenses	77,621	104,724	182,345
Information Technology Expenses	37,425	27,973	65,398
<b>Depreciation &amp; Impairment</b>			
Non-Current Asset Depreciation	87,717	5,459	93,176
Non-Current Asset Impairment	-192,520		-192,520
<b>OVERHEADS Sum</b>	<b>37,515</b>	<b>156,981</b>	<b>194,496</b>
<b>Grand Total</b>	<b>-1,178,068</b>	<b>-20,746</b>	<b>-1,198,814</b>

**PARKING REVENUES**

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2022

Row Labels	OFF STREET	ON STREET	Grand Total
<b>COSTS</b>			
<b>Employees</b>			
Salaries	209,635	283,516	493,151
<b>Premises Related Expenses</b>			
Electricity	2,429		2,429
Maintenance of Grounds	206,794		206,794
Premises Insurance	2,611		2,611
Rates	269,890		269,890
Repairs & Maintenance	29,183	12,858	42,041
Winter Maintenance	6,967		6,967
Car Parking Action Plans		6,329	6,329
<b>Supplies &amp; Services</b>			
Adjudication & Enforcement Services	5,672	4,607	10,279
Advertising	674	1,715	2,389
Cash Collection	71,761	2,008	73,769
Maintenance - General	27,459	8,233	35,692
Payment to Principals / Ticket Refunds	306,566		306,566
Purchases - Equipment & Materials	7,536	8,484	16,020
Security Services Mgt. Recharge (CCTV)	162,759		162,759
Stationery	7,740	1,663	9,403
Uniforms	1,092	1,399	2,491
Professional Fees	-126		-126
<b>Transport Related Expenses</b>			
Licences	333	859	1,192
Petrol / Oil	3,306	3,333	6,639
Repairs & Maintenance	2,255	2,799	5,054
Transport Insurance	796	1,194	1,990
<b>COSTS Sum</b>	<b>1,325,332</b>	<b>338,997</b>	<b>1,664,329</b>
<b>INCOME</b>			
<b>Fees &amp; Charges</b>			
Business Parking Permits		-28,115	-28,115
Car Park Season Tickets	-206,267		-206,267
Dispensations		-19,310	-19,310
Long Stay Parking	-522,919		-522,919
On-street Parking		-48,087	-48,087
Penalty Charge Notices	-110,703	-185,215	-295,918
Residents Parking Permits		-136,139	-136,139
Short Stay Parking	-1,452,896		-1,452,896
Visitors Parking Permits		-23,616	-23,616
<b>General</b>			
Misc	-35,610	-800	-36,410
<b>Management Fees</b>			
Angel / Botany Car Parks	-100,752		-100,752
<b>Rent</b>			
Snodland Town Market / Sunday Farmers' Market / River Lawn Car Park	-22,153		-22,153
<b>INCOME Sum</b>	<b>-2,451,300</b>	<b>-441,282</b>	<b>-2,892,582</b>
<b>OVERHEADS</b>			
<b>Central, Departmental &amp; Technical Support Services</b>			
Central Salaries & Administration	26,692	18,276	44,968
Departmental Administrative Expenses	77,650	104,273	181,923
Information Technology Expenses	34,146	25,523	59,669
<b>Depreciation &amp; Impairment</b>			
Non-Current Asset Depreciation	106,076	5,459	111,535
Non-Current Asset Impairment	828,959		828,959
<b>OVERHEADS Sum</b>	<b>1,073,523</b>	<b>153,531</b>	<b>1,227,054</b>
<b>Grand Total</b>	<b>-52,445</b>	<b>51,246</b>	<b>-1,199</b>

**PARKING REVENUES**

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2021

Row Labels	OFF STREET	ON STREET	Grand Total
<b>COSTS</b>			
<b>Employees</b>			
Salaries	202,680	283,838	486,518
<b>Premises Related Expenses</b>			
Electricity	2,303		2,303
Maintenance of Grounds	208,384		208,384
Premises Insurance	2,338		2,338
Rates	261,679		261,679
Repairs & Maintenance	111,376	9,928	121,304
Winter Maintenance	10,557		10,557
Car Parking Action Plans		14,427	14,427
<b>Supplies &amp; Services</b>			
Adjudication & Enforcement Services	3,389	4,877	8,266
Advertising		280	280
Cash Collection	41,670	819	42,489
Maintenance - General	24,499	898	25,397
Payment to Principals / Ticket Refunds	233,538		233,538
Purchases - Equipment & Materials	1,424	1,863	3,287
Security Services Mgt. Recharge (CCTV)	155,897		155,897
Stationery	6,233	175	6,408
Uniforms	511	599	1,110
<b>Transport Related Expenses</b>			
Licences	439	134	573
Petrol / Oil	3,915	3,922	7,837
Repairs & Maintenance	3,968	1,701	5,669
Transport Insurance	797	1,195	1,992
<b>COSTS Sum</b>	<b>1,275,597</b>	<b>324,656</b>	<b>1,600,253</b>
<b>INCOME</b>			
<b>Fees &amp; Charges</b>			
Business Parking Permits		-24,148	-24,148
Car Park Season Tickets	-74,716		-74,716
Dispensations		-10,640	-10,640
Long Stay Parking	-315,712		-315,712
On-street Parking		-24,613	-24,613
Penalty Charge Notices	-81,450	-135,962	-217,412
Residents Parking Permits		-117,825	-117,825
Short Stay Parking	-869,502		-869,502
Visitors Parking Permits		-16,304	-16,304
<b>General</b>			
Misc	-6,280		-6,280
<b>Management Fees</b>			
Angel / Botany Car Parks	-181,872		-181,872
<b>Rent</b>			
Snodland Town Market / Sunday Farmers' Market	-24,086		-24,086
<b>INCOME Sum</b>	<b>-1,553,618</b>	<b>-329,492</b>	<b>-1,883,110</b>
<b>OVERHEADS</b>			
<b>Central, Departmental &amp; Technical Support Services</b>			
Central Salaries & Administration	24,501	16,974	41,475
Departmental Administrative Expenses	63,306	86,303	149,609
Information Technology Expenses	27,359	20,390	47,749
<b>Depreciation &amp; Impairment</b>			
Non-Current Asset Depreciation	103,052	6,709	109,761
<b>OVERHEADS Sum</b>	<b>218,218</b>	<b>130,376</b>	<b>348,594</b>
<b>Grand Total</b>	<b>-59,803</b>	<b>125,540</b>	<b>65,737</b>

**PARKING REVENUES**

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2020

Row Labels	OFF STREET	ON STREET	Grand Total
<b>COSTS</b>			
<b>Employees</b>			
Salaries	175,379	257,810	433,189
<b>Premises Related Expenses</b>			
Electricity	2,239		2,239
Maintenance of Grounds	208,918		208,918
Premises Insurance	2,390		2,390
Rates	258,076		258,076
Repairs & Maintenance	33,458	16,508	49,966
Winter Maintenance	10,644		10,644
Car Parking Action Plans		1,687	1,687
<b>Supplies &amp; Services</b>			
Adjudication & Enforcement Services	3,646	7,006	10,652
Advertising	1,027	568	1,595
Cash Collection	47,410	1,009	48,419
Maintenance - General	19,937	3,273	23,210
Payment to Principals / Ticket Refunds	480,526		480,526
Purchases - Equipment & Materials	2,354	3,288	5,642
Security Services Mgt. Recharge (CCTV)	172,498		172,498
Stationery	11,009	674	11,683
Uniforms	1,099	1,417	2,516
Capital Grants & Contributions (RECS)	2,126		2,126
Professional Fees	2,762		2,762
<b>Transport Related Expenses</b>			
Licences	675	412	1,087
Petrol / Oil	3,182	2,530	5,712
Repairs & Maintenance	2,463	1,241	3,704
Transport Insurance	809	1,214	2,023
<b>COSTS Sum</b>	<b>1,442,627</b>	<b>298,637</b>	<b>1,741,264</b>
<b>INCOME</b>			
<b>Fees &amp; Charges</b>			
Business Parking Permits		-33,652	-33,652
Car Park Season Tickets	-237,306		-237,306
Dispensations		-3,730	-3,730
Long Stay Parking	-720,781		-720,781
On-street Parking		-48,134	-48,134
Penalty Charge Notices	-97,599	-174,433	-272,032
Residents Parking Permits		-124,578	-124,578
Short Stay Parking	-1,801,943		-1,801,943
Visitors Parking Permits		-33,065	-33,065
Misc		-1,300	-1,300
<b>General</b>			
Misc	-26,084		-26,084
<b>Management Fees</b>			
Angel / Botany Car Parks	-100,103		-100,103
<b>Rent</b>			
Snodland Town Market / Sunday Farmers' Market	-17,955		-17,955
<b>INCOME Sum</b>	<b>-3,001,771</b>	<b>-418,892</b>	<b>-3,420,663</b>
<b>OVERHEADS</b>			
<b>Central, Departmental &amp; Technical Support Services</b>			
Capital Programme Revenue Expenses	66,798	14,201	80,999
Central Salaries & Administration	23,099	15,971	39,070
Departmental Administrative Expenses	54,947	81,203	136,150
Information Technology Expenses	42,047	29,035	71,082
<b>Depreciation &amp; Impairment</b>			
Non-Current Asset Depreciation	99,916	6,255	106,171
<b>OVERHEADS Sum</b>	<b>286,807</b>	<b>146,665</b>	<b>433,472</b>
<b>Grand Total</b>	<b>-1,272,337</b>	<b>26,410</b>	<b>-1,245,927</b>

**PARKING REVENUES**

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2019

Row Labels	OFF STREET	ON STREET	Grand Total
<b>COSTS</b>			
<b>Employees</b>			
Salaries	155,280	226,352	381,632
<b>Premises Related Expenses</b>			
Electricity	2,060		2,060
Maintenance of Grounds	70,325		70,325
Premises Insurance	2,099		2,099
Rates	254,000		254,000
Repairs & Maintenance	30,943	16,277	47,220
Winter Maintenance	10,447		10,447
Car Parking Action Plans		10,316	10,316
<b>Supplies &amp; Services</b>			
Adjudication & Enforcement Services	5,361	5,939	11,300
Advertising		-210	-210
Cash Collection	47,391	968	48,359
Maintenance - General	27,523	8,728	36,251
Payment to Principals / Ticket Refunds	511,986		511,986
Purchases - Equipment & Materials	968	234	1,202
Security Services Mgt. Recharge (CCTV)	183,716		183,716
Stationery	9,746	2,430	12,176
Uniforms	973	2,568	3,541
Capital Grants & Contributions (RECS)	3,270	541	3,811
Professional Fees	22,633		22,633
<b>Transport Related Expenses</b>			
Licences	617	460	1,077
Petrol / Oil	2,935	2,818	5,753
Repairs & Maintenance	4,382	1,555	5,937
Transport Insurance	993	1,075	2,068
<b>COSTS Sum</b>	<b>1,347,648</b>	<b>280,051</b>	<b>1,627,699</b>
<b>INCOME</b>			
<b>Fees &amp; Charges</b>			
Business Parking Permits		-36,024	-36,024
Car Park Season Tickets	-233,666		-233,666
Dispensations		-6,948	-6,948
Long Stay Parking	-739,568		-739,568
On-street Parking		-42,978	-42,978
Penalty Charge Notices	-99,608	-190,082	-289,690
Residents Parking Permits		-129,808	-129,808
Short Stay Parking	-1,909,834		-1,909,834
Visitors Parking Permits		-38,655	-38,655
<b>General</b>			
Misc	-11,460		-11,460
<b>Management Fees</b>			
Angel / Botany Car Parks	-98,807		-98,807
<b>Rent</b>			
Snodland Town Market / Sunday Farmers' Market	-14,256		-14,256
<b>INCOME Sum</b>	<b>-3,107,199</b>	<b>-444,495</b>	<b>-3,551,694</b>
<b>OVERHEADS</b>			
<b>Central, Departmental &amp; Technical Support Services</b>			
Capital Programme Revenue Expenses	64,858	14,212	79,070
Central Salaries & Administration	23,054	15,840	38,894
Departmental Administrative Expenses	57,332	84,765	142,097
Information Technology Expenses	31,225	21,890	53,115
<b>Depreciation &amp; Impairment</b>			
Non-Current Asset Depreciation	100,871	10,825	111,696
<b>OVERHEADS Sum</b>	<b>277,340</b>	<b>147,532</b>	<b>424,872</b>
<b>Grand Total</b>	<b>-1,482,211</b>	<b>-16,912</b>	<b>-1,499,123</b>

**PARKING REVENUES**

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2018

Row Labels	OFF STREET	ON STREET	Grand Total
<b>COSTS</b>			
<b>Employees</b>			
Salaries	152,468	220,575	373,043
<b>Premises Related Expenses</b>			
Electricity	6,026	0	6,026
Maintenance of Grounds	51,736	0	51,736
Premises Insurance	1,738	0	1,738
Rates	238,543	0	238,543
Repairs & Maintenance	28,068	13,404	41,472
Winter Maintenance	8,661	0	8,661
<b>Supplies &amp; Services</b>			
Adjudication & Enforcement Services	5,115	7,311	12,426
Advertising	444	582	1,026
Cash Collection	48,799	1,444	50,243
Emergency Arrangements	123	0	123
Maintenance - General	13,496	5,738	19,234
Miscellaneous Insurance	509	0	509
Mobile Telephones	1,155	405	1,560
Payment to Principals / Ticket Refunds	335,298	0	335,298
Purchases - Equipment & Materials	1,218	1,282	2,500
Security Services Mgt. Recharge (CCTV)	190,640	0	190,640
Stationery	5,625	3,350	8,975
Uniforms	1,330	1,819	3,149
Professional Fees	1,725	0	1,725
<b>Transport Related Expenses</b>			
Licences	635	233	868
Petrol / Oil	2,688	2,864	5,552
Repairs & Maintenance	1,143	1,009	2,152
Transport Insurance	1,872	936	2,808
<b>COSTS Sum</b>	<b>1,099,055</b>	<b>260,952</b>	<b>1,360,007</b>
<b>INCOME</b>			
<b>Fees &amp; Charges</b>			
Business Parking Permits	0	-34,257	-34,257
Car Park Season Tickets	-232,157	0	-232,157
Dispensations	0	-7,040	-7,040
Long Stay Parking	-636,630	0	-636,630
On-street Parking	0	-35,198	-35,198
Penalty Charge Notices	-104,351	-219,125	-323,476
Residents Parking Permits	0	-119,603	-119,603
Short Stay Parking	-1,791,270	0	-1,791,270
Visitors Parking Permits	0	-25,814	-25,814
<b>General</b>			
Misc	-4,780	0	-4,780
<b>Management Fees</b>			
Angel / Botany Car Parks	-96,216	0	-96,216
<b>Rent</b>			
Snodland Town Market / Sunday Farmers' Market	-7,982	0	-7,982
<b>INCOME Sum</b>	<b>-2,873,386</b>	<b>-441,037</b>	<b>-3,314,423</b>
<b>OVERHEADS</b>			
<b>Central, Departmental &amp; Technical Support Services</b>			
Capital Programme Revenue Expenses	57,575	25,090	82,665
Central Salaries & Administration	23,504	16,162	39,666
Departmental Administrative Expenses	54,988	81,572	136,560
Information Technology Expenses	31,750	20,408	52,158
<b>Depreciation &amp; Impairment</b>			
Non-Current Asset Depreciation	97,191	11,401	108,592
<b>OVERHEADS Sum</b>	<b>265,008</b>	<b>154,633</b>	<b>419,641</b>
<b>Grand Total</b>	<b>-1,509,323</b>	<b>-25,452</b>	<b>-1,534,775</b>

**PARKING REVENUES**

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2017

Row Labels	OFF STREET	ON STREET	Grand Total
<b>COSTS</b>			
<b>Employees</b>			
Salaries	169,050	226,118	395,168
<b>Premises Related Expenses</b>			
Electricity	10,327	0	10,327
Maintenance of Grounds	51,297	0	51,297
Premises Insurance	1,732	0	1,732
Rates	211,341	0	211,341
Repairs & Maintenance	37,769	14,753	52,522
Winter Maintenance	4,809	0	4,809
<b>Supplies &amp; Services</b>			
Adjudication & Enforcement Services	4,763	3,833	8,596
Advertising	1,277	1,263	2,540
Cash Collection	45,058	993	46,051
Emergency Arrangements	120	0	120
Maintenance - General	33,200	10,966	44,166
Miscellaneous Insurance	480	0	480
Mobile Communications	176	176	352
Mobile Telephones	1,708	536	2,244
Payment to Principals / Ticket Refunds	553,915	0	553,915
Purchases - Equipment & Materials	3,527	4,666	8,193
Security Services Mgt. Recharge (CCTV)	209,014	0	209,014
Stationery	776	2,589	3,365
Uniforms	2,420	1,413	3,833
Capital Grants & Contributions (RECS)	0	4,535	4,535
<b>Transport Related Expenses</b>			
Licences	415	988	1,403
Petrol / Oil	940	1,237	2,177
Repairs & Maintenance	873	1,022	1,895
Transport Insurance	2,450	1,225	3,675
<b>COSTS Sum</b>	<b>1,347,437</b>	<b>276,313</b>	<b>1,623,750</b>
<b>INCOME</b>			
<b>Fees &amp; Charges</b>			
Business Parking Permits	0	-42,177	-42,177
Car Park Season Tickets	-238,781	0	-238,781
Dispensations	0	-5,910	-5,910
Long Stay Parking	-628,744	0	-628,744
On-street Parking	0	-19,476	-19,476
Penalty Charge Notices	-74,589	-154,720	-229,309
Residents Parking Permits	0	-120,297	-120,297
Short Stay Parking	-1,814,310	0	-1,814,310
Visitors Parking Permits	0	-20,638	-20,638
<b>General</b>			
Misc	-2,108	0	-2,108
<b>Management Fees</b>			
Angel / Botany Car Parks	-94,597	0	-94,597
<b>Rent</b>			
Snodland Town Market / Sunday Farmers' Market	-7,865	0	-7,865
<b>INCOME Sum</b>	<b>-2,860,994</b>	<b>-363,218</b>	<b>-3,224,212</b>
<b>OVERHEADS</b>			
<b>Central, Departmental &amp; Technical Support Services</b>			
Capital Programme Revenue Expenses	27,759	64,561	92,320
Central Salaries & Administration	27,205	18,600	45,805
Departmental Administrative Expenses	58,851	76,785	135,636
Information Technology Expenses	38,494	24,520	63,014
<b>Depreciation &amp; Impairment</b>			
Non-Current Asset Depreciation	75,124	9,380	84,504
Non-Current Asset Impairment	-327,915	0	-327,915
<b>OVERHEADS Sum</b>	<b>-100,482</b>	<b>193,846</b>	<b>93,364</b>
<b>Grand Total</b>	<b>-1,614,039</b>	<b>106,941</b>	<b>-1,507,098</b>



**PARKING REVENUES**

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2016

Row Labels	OFF STREET	ON STREET	Grand Total
<b>COSTS</b>			
<b>Employees</b>			
Salaries	159,746	213,813	373,559
<b>Premises Related Expenses</b>			
Electricity	3,634	0	3,634
Maintenance of Grounds	50,307	0	50,307
Premises Insurance	1,647	0	1,647
Rates	209,627	0	209,627
Repairs & Maintenance	30,745	10,002	40,747
Winter Maintenance	4,020	0	4,020
<b>Supplies &amp; Services</b>			
Adjudication & Enforcement Services	5,329	3,978	9,307
Advertising	662	1,020	1,682
Cash Collection	41,256	487	41,743
Emergency Arrangements	127	0	127
Maintenance - General	13,435	2,585	16,020
Miscellaneous Insurance	504	0	504
Mobile Communications	703	703	1,406
Mobile Telephones	1,573	586	2,159
Payment to Principals / Ticket Refunds	519,592	0	519,592
Purchases - Equipment & Materials	732	282	1,014
Security Services Mgt. Recharge (CCTV)	218,242	0	218,242
Stationery	1,433	2,731	4,164
Uniforms	1,014	858	1,872
<b>Transport Related Expenses</b>			
Licences	292	182	474
Petrol / Oil	941	1,378	2,319
Repairs & Maintenance	1,010	2,864	3,874
Transport Insurance	1,898	1,081	2,979
<b>COSTS Sum</b>	<b>1,268,469</b>	<b>242,550</b>	<b>1,511,019</b>
<b>INCOME</b>			
<b>Fees &amp; Charges</b>			
Business Parking Permits	0	-28,018	-28,018
Car Park Season Tickets	-201,021	0	-201,021
Dispensations	0	-6,945	-6,945
Long Stay Parking	-586,240	0	-586,240
On-street Parking	0	-9,689	-9,689
Penalty Charge Notices	-77,074	-132,757	-209,831
Residents Parking Permits	0	-101,331	-101,331
Short Stay Parking	-1,577,059	0	-1,577,059
Visitors Parking Permits	0	-16,860	-16,860
<b>General</b>			
Misc	-5,885	0	-5,885
<b>Management Fees</b>			
Angel / Botany Car Parks	-92,976	0	-92,976
<b>Rent</b>			
Snodland Town Market / Sunday Farmers' Market	-8,466	0	-8,466
<b>INCOME Sum</b>	<b>-2,548,721</b>	<b>-295,600</b>	<b>-2,844,321</b>
<b>OVERHEADS</b>			
<b>Central, Departmental &amp; Technical Support Services</b>			
Capital Programme Revenue Expenses	28,612	44,023	72,635
Central Salaries & Administration	26,428	19,077	45,505
Departmental Administrative Expenses	62,104	80,510	142,614
Information Technology Expenses	37,683	22,709	60,392
<b>Depreciation &amp; Impairment</b>			
Non-Current Asset Depreciation	80,055	8,472	88,527
<b>OVERHEADS Sum</b>	<b>234,882</b>	<b>174,791</b>	<b>409,673</b>
<b>Grand Total</b>	<b>-1,045,370</b>	<b>121,741</b>	<b>-923,629</b>

**PARKING REVENUES**

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2015

Row Labels	OFF STREET PARKII	ON STREET PARKIN	Grand Total
<b>COSTS</b>			
<b>Employees</b>			
Salaries	159,877	243,768	403,645
<b>Premises Related Expenses</b>			
Electricity	1,347		1,347
Maintenance of Grounds	46,046		46,046
Premises Insurance	1,664		1,664
Rates	205,862		205,862
Rents	3,375		3,375
Repairs & Maintenance	41,137	9,893	51,030
Winter Maintenance	6,549		6,549
<b>Supplies &amp; Services</b>			
Adjudication & Enforcement Services	4,550	2,499	7,049
Advertising	291	819	1,110
Cash Collection	40,036	636	40,672
Emergency Arrangements	121		121
Maintenance - General	22,896	5,615	28,511
Miscellaneous Insurance	494		494
Mobile Communications	1,033	1,033	2,066
Mobile Telephones	1,723	648	2,371
Payment to Principals / Ticket Refunds	503,337		503,337
Purchases - Equipment & Materials	900	1,149	2,049
Security Services Mgt. Recharge (CCTV)	222,174		222,174
Stationery	1,582	1,618	3,200
Uniforms	2,678	267	2,945
<b>Transport Related Expenses</b>			
Licences	452	202	654
Petrol / Oil	1,461	1,232	2,693
Repairs & Maintenance	1,222	449	1,671
Transport Insurance	1,078	1,078	2,156
<b>COSTS Sum</b>	<b>1,271,885</b>	<b>270,906</b>	<b>1,542,791</b>
<b>INCOME</b>			
<b>Fees &amp; Charges</b>			
Business Parking Permits		-29,911	-29,911
Car Park Season Tickets	-188,321		-188,321
Dispensations		-9,232	-9,232
Long Stay Parking	-582,184		-582,184
On-street Parking		-11,645	-11,645
Penalty Charge Notices	-78,667	-81,325	-159,992
Residents Parking Permits		-98,501	-98,501
Short Stay Parking	-1,590,070		-1,590,070
Visitors Parking Permits		-16,578	-16,578
<b>General</b>			
Misc	-498		-498
<b>Management Fees</b>			
Angel / Botany Car Parks	-91,357		-91,357
<b>Rent</b>			
Snodland Town Market / Sunday Farmers' Market	-7,000		-7,000
<b>INCOME Sum</b>	<b>-2,538,097</b>	<b>-247,192</b>	<b>-2,785,289</b>
<b>OVERHEADS</b>			
<b>Central, Departmental &amp; Technical Support Services</b>			
Capital Programme Revenue Expenses	25,611	53,087	78,698
Central Salaries & Administration	23,993	17,026	41,019
Departmental Administrative Expenses	60,178	89,425	149,603
Information Technology Expenses	36,818	21,506	58,324
<b>Depreciation &amp; Impairment</b>			
Non-Current Asset Depreciation	90,874	6,934	97,808
Non-Current Asset Impairment	14,550		14,550
<b>OVERHEADS Sum</b>	<b>252,024</b>	<b>187,978</b>	<b>440,002</b>
<b>Grand Total</b>	<b>-1,014,188</b>	<b>211,692</b>	<b>-802,496</b>

**PARKING REVENUES**

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2014

Row Labels	OFF STREET PARKII	ON STREET PARKIN	Grand Total
<b>COSTS</b>			
<b>Employees</b>			
Salaries	164,642	257,446	422,088
<b>Premises Related Expenses</b>			
Electricity	835		835
Maintenance of Grounds	47,620		47,620
Premises Insurance	1,578		1,578
Rates	201,145		201,145
Rents	4,500		4,500
Repairs & Maintenance	28,227	10,349	38,576
Winter Maintenance	8,777		8,777
<b>Supplies &amp; Services</b>			
Adjudication & Enforcement Services	4,138	4,279	8,417
Advertising	291	750	1,041
Cash Collection	39,120	485	39,605
Emergency Arrangements	158		158
Maintenance - General	31,753	6,523	38,276
Miscellaneous Insurance	466		466
Mobile Communications	1,033	1,033	2,066
Mobile Telephones	1,592	611	2,203
Payment to Principals / Ticket Refunds	484,633		484,633
Purchases - Equipment & Materials	1,350	490	1,840
Security Services Mgt. Recharge (CCTV)	239,618		239,618
Stationery	3,106	2,380	5,486
Uniforms	1,631	4	1,635
<b>Transport Related Expenses</b>			
Licences		477	477
Petrol / Oil	1,759	2,802	4,561
Repairs & Maintenance	1,782	457	2,239
Transport Insurance	1,063	1,063	2,126
<b>COSTS Sum</b>	<b>1,270,817</b>	<b>289,149</b>	<b>1,559,966</b>
<b>INCOME</b>			
<b>Fees &amp; Charges</b>			
Business Parking Permits		-24,548	-24,548
Car Park Season Tickets	-210,801		-210,801
Dispensations		-9,982	-9,982
Long Stay Parking	-486,095		-486,095
On-street Parking		-13,341	-13,341
Penalty Charge Notices	-96,871	-83,461	-180,332
Residents Parking Permits		-96,809	-96,809
Short Stay Parking	-1,444,351		-1,444,351
Visitors Parking Permits		-14,082	-14,082
<b>General</b>			
Misc	-1,832		-1,832
<b>Management Fees</b>			
Angel / Botany Car Parks	-88,442		-88,442
<b>Rent</b>			
Snodland Town Market / Sunday Farmers' Market	-7,000		-7,000
<b>INCOME Sum</b>	<b>-2,335,392</b>	<b>-242,223</b>	<b>-2,577,615</b>
<b>OVERHEADS</b>			
<b>Central, Departmental &amp; Technical Support Services</b>			
Capital Programme Revenue Expenses	27,185	57,571	84,756
Central Salaries & Administration	27,019	19,057	46,076
Departmental Administrative Expenses	66,507	97,451	163,958
Information Technology Expenses	25,445	17,890	43,335
<b>Depreciation &amp; Impairment</b>			
Non-Current Asset Depreciation	93,027	9,656	102,683
Non-Current Asset Impairment	-81,882		-81,882
<b>OVERHEADS Sum</b>	<b>157,301</b>	<b>201,625</b>	<b>358,926</b>
<b>Grand Total</b>	<b>-907,274</b>	<b>248,551</b>	<b>-658,723</b>