

PARKING REVENUES

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2023

Row Labels	OFF STREET	ON STREET	Grand Total
COSTS			
Employees			
Salaries	217,974	294,608	512,582
Premises Related Expenses			
Electricity	3,203		3,203
Maintenance of Grounds	225,764		225,764
Rates	264,718		264,718
Repairs & Maintenance	24,608	10,632	35,240
Winter Maintenance	14,587		14,587
Car Parking Action Plans		1,041	1,041
Supplies & Services			
Adjudication & Enforcement Services	9,999	6,000	15,999
Advertising	589	967	1,556
Cash Collection	43,051	2,205	45,256
Maintenance - General	28,807	12,303	41,110
Payment to Principals / Ticket Refunds	372,889		372,889
Purchases - Equipment & Materials	2,285	754	3,039
Security Services Mgt. Recharge (CCTV)	177,017		177,017
Stationery	5,398	312	5,710
Uniforms	1,541	1,854	3,395
Professional Fees	9,331		9,331
Gates / Security	6,654		6,654
Transport Related Expenses			
Licences	368	552	920
Petrol / Oil	2,084	2,084	4,168
Premises Insurance	1,862		1,862
Repairs & Maintenance	1,010	1,082	2,092
Transport Insurance	1,021	1,532	2,553
COSTS Sum	1,414,760	335,926	1,750,686
INCOME			
Fees & Charges			
Business Parking Permits		-31,817	-31,817
Car Park Season Tickets	-109,181		-109,181
Dispensations		-13,661	-13,661
Long Stay Parking	-611,676		-611,676
On-street Parking		-66,881	-66,881
Penalty Charge Notices	-138,739	-218,028	-356,767
Residents Parking Permits		-151,395	-151,395
Short Stay Parking	-1,581,352		-1,581,352
Visitors Parking Permits		-31,871	-31,871
General			
Misc	-32,325		-32,325
Management Fees			
Angel / Botany Car Parks	-106,259		-106,259
Rent			
Snodland Town Market / Sunday Farmers' Market / River Lawn Car Park	-48,235		-48,235
De Minimis Capital Receipts			
Misc	-2,000		-2,000
Electric Vehicle Charging			
Misc	-576		-576
INCOME Sum	-2,630,343	-513,653	-3,143,996
OVERHEADS			
Central, Departmental & Technical Support Services			
Central Salaries & Administration	27,272	18,825	46,097
Departmental Administrative Expenses	77,621	104,724	182,345
Information Technology Expenses	37,425	27,973	65,398
Depreciation & Impairment			
Non-Current Asset Depreciation	87,717	5,459	93,176
Non-Current Asset Impairment	-192,520		-192,520
OVERHEADS Sum	37,515	156,981	194,496
Grand Total	-1,178,068	-20,746	-1,198,814

PARKING REVENUES

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2022

Row Labels	OFF STREET	ON STREET	Grand Total
COSTS			
Employees			
Salaries	209,635	283,516	493,151
Premises Related Expenses			
Electricity	2,429		2,429
Maintenance of Grounds	206,794		206,794
Premises Insurance	2,611		2,611
Rates	269,890		269,890
Repairs & Maintenance	29,183	12,858	42,041
Winter Maintenance	6,967		6,967
Car Parking Action Plans		6,329	6,329
Supplies & Services			
Adjudication & Enforcement Services	5,672	4,607	10,279
Advertising	674	1,715	2,389
Cash Collection	71,761	2,008	73,769
Maintenance - General	27,459	8,233	35,692
Payment to Principals / Ticket Refunds	306,566		306,566
Purchases - Equipment & Materials	7,536	8,484	16,020
Security Services Mgt. Recharge (CCTV)	162,759		162,759
Stationery	7,740	1,663	9,403
Uniforms	1,092	1,399	2,491
Professional Fees	-126		-126
Transport Related Expenses			
Licences	333	859	1,192
Petrol / Oil	3,306	3,333	6,639
Repairs & Maintenance	2,255	2,799	5,054
Transport Insurance	796	1,194	1,990
COSTS Sum	1,325,332	338,997	1,664,329
INCOME			
Fees & Charges			
Business Parking Permits		-28,115	-28,115
Car Park Season Tickets	-206,267		-206,267
Dispensations		-19,310	-19,310
Long Stay Parking	-522,919		-522,919
On-street Parking		-48,087	-48,087
Penalty Charge Notices	-110,703	-185,215	-295,918
Residents Parking Permits		-136,139	-136,139
Short Stay Parking	-1,452,896		-1,452,896
Visitors Parking Permits		-23,616	-23,616
General			
Misc	-35,610	-800	-36,410
Management Fees			
Angel / Botany Car Parks	-100,752		-100,752
Rent			
Snodland Town Market / Sunday Farmers' Market / River Lawn Car Park	-22,153		-22,153
INCOME Sum	-2,451,300	-441,282	-2,892,582
OVERHEADS			
Central, Departmental & Technical Support Services			
Central Salaries & Administration	26,692	18,276	44,968
Departmental Administrative Expenses	77,650	104,273	181,923
Information Technology Expenses	34,146	25,523	59,669
Depreciation & Impairment			
Non-Current Asset Depreciation	106,076	5,459	111,535
Non-Current Asset Impairment	828,959		828,959
OVERHEADS Sum	1,073,523	153,531	1,227,054
Grand Total	-52,445	51,246	-1,199

PARKING REVENUES

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2021

Row Labels	OFF STREET	ON STREET	Grand Total
COSTS			
Employees			
Salaries	202,680	283,838	486,518
Premises Related Expenses			
Electricity	2,303		2,303
Maintenance of Grounds	208,384		208,384
Premises Insurance	2,338		2,338
Rates	261,679		261,679
Repairs & Maintenance	111,376	9,928	121,304
Winter Maintenance	10,557		10,557
Car Parking Action Plans		14,427	14,427
Supplies & Services			
Adjudication & Enforcement Services	3,389	4,877	8,266
Advertising		280	280
Cash Collection	41,670	819	42,489
Maintenance - General	24,499	898	25,397
Payment to Principals / Ticket Refunds	233,538		233,538
Purchases - Equipment & Materials	1,424	1,863	3,287
Security Services Mgt. Recharge (CCTV)	155,897		155,897
Stationery	6,233	175	6,408
Uniforms	511	599	1,110
Transport Related Expenses			
Licences	439	134	573
Petrol / Oil	3,915	3,922	7,837
Repairs & Maintenance	3,968	1,701	5,669
Transport Insurance	797	1,195	1,992
COSTS Sum	1,275,597	324,656	1,600,253
INCOME			
Fees & Charges			
Business Parking Permits		-24,148	-24,148
Car Park Season Tickets	-74,716		-74,716
Dispensations		-10,640	-10,640
Long Stay Parking	-315,712		-315,712
On-street Parking		-24,613	-24,613
Penalty Charge Notices	-81,450	-135,962	-217,412
Residents Parking Permits		-117,825	-117,825
Short Stay Parking	-869,502		-869,502
Visitors Parking Permits		-16,304	-16,304
General			
Misc	-6,280		-6,280
Management Fees			
Angel / Botany Car Parks	-181,872		-181,872
Rent			
Snodland Town Market / Sunday Farmers' Market	-24,086		-24,086
INCOME Sum	-1,553,618	-329,492	-1,883,110
OVERHEADS			
Central, Departmental & Technical Support Services			
Central Salaries & Administration	24,501	16,974	41,475
Departmental Administrative Expenses	63,306	86,303	149,609
Information Technology Expenses	27,359	20,390	47,749
Depreciation & Impairment			
Non-Current Asset Depreciation	103,052	6,709	109,761
OVERHEADS Sum	218,218	130,376	348,594
Grand Total	-59,803	125,540	65,737

PARKING REVENUES

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2020

Row Labels	OFF STREET	ON STREET	Grand Total
COSTS			
Employees			
Salaries	175,379	257,810	433,189
Premises Related Expenses			
Electricity	2,239		2,239
Maintenance of Grounds	208,918		208,918
Premises Insurance	2,390		2,390
Rates	258,076		258,076
Repairs & Maintenance	33,458	16,508	49,966
Winter Maintenance	10,644		10,644
Car Parking Action Plans		1,687	1,687
Supplies & Services			
Adjudication & Enforcement Services	3,646	7,006	10,652
Advertising	1,027	568	1,595
Cash Collection	47,410	1,009	48,419
Maintenance - General	19,937	3,273	23,210
Payment to Principals / Ticket Refunds	480,526		480,526
Purchases - Equipment & Materials	2,354	3,288	5,642
Security Services Mgt. Recharge (CCTV)	172,498		172,498
Stationery	11,009	674	11,683
Uniforms	1,099	1,417	2,516
Capital Grants & Contributions (RECS)	2,126		2,126
Professional Fees	2,762		2,762
Transport Related Expenses			
Licences	675	412	1,087
Petrol / Oil	3,182	2,530	5,712
Repairs & Maintenance	2,463	1,241	3,704
Transport Insurance	809	1,214	2,023
COSTS Sum	1,442,627	298,637	1,741,264
INCOME			
Fees & Charges			
Business Parking Permits		-33,652	-33,652
Car Park Season Tickets	-237,306		-237,306
Dispensations		-3,730	-3,730
Long Stay Parking	-720,781		-720,781
On-street Parking		-48,134	-48,134
Penalty Charge Notices	-97,599	-174,433	-272,032
Residents Parking Permits		-124,578	-124,578
Short Stay Parking	-1,801,943		-1,801,943
Visitors Parking Permits		-33,065	-33,065
Misc		-1,300	-1,300
General			
Misc	-26,084		-26,084
Management Fees			
Angel / Botany Car Parks	-100,103		-100,103
Rent			
Snodland Town Market / Sunday Farmers' Market	-17,955		-17,955
INCOME Sum	-3,001,771	-418,892	-3,420,663
OVERHEADS			
Central, Departmental & Technical Support Services			
Capital Programme Revenue Expenses	66,798	14,201	80,999
Central Salaries & Administration	23,099	15,971	39,070
Departmental Administrative Expenses	54,947	81,203	136,150
Information Technology Expenses	42,047	29,035	71,082
Depreciation & Impairment			
Non-Current Asset Depreciation	99,916	6,255	106,171
OVERHEADS Sum	286,807	146,665	433,472
Grand Total	-1,272,337	26,410	-1,245,927

PARKING REVENUES

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2019

Row Labels	OFF STREET	ON STREET	Grand Total
COSTS			
Employees			
Salaries	155,280	226,352	381,632
Premises Related Expenses			
Electricity	2,060		2,060
Maintenance of Grounds	70,325		70,325
Premises Insurance	2,099		2,099
Rates	254,000		254,000
Repairs & Maintenance	30,943	16,277	47,220
Winter Maintenance	10,447		10,447
Car Parking Action Plans		10,316	10,316
Supplies & Services			
Adjudication & Enforcement Services	5,361	5,939	11,300
Advertising		-210	-210
Cash Collection	47,391	968	48,359
Maintenance - General	27,523	8,728	36,251
Payment to Principals / Ticket Refunds	511,986		511,986
Purchases - Equipment & Materials	968	234	1,202
Security Services Mgt. Recharge (CCTV)	183,716		183,716
Stationery	9,746	2,430	12,176
Uniforms	973	2,568	3,541
Capital Grants & Contributions (RECS)	3,270	541	3,811
Professional Fees	22,633		22,633
Transport Related Expenses			
Licences	617	460	1,077
Petrol / Oil	2,935	2,818	5,753
Repairs & Maintenance	4,382	1,555	5,937
Transport Insurance	993	1,075	2,068
COSTS Sum	1,347,648	280,051	1,627,699
INCOME			
Fees & Charges			
Business Parking Permits		-36,024	-36,024
Car Park Season Tickets	-233,666		-233,666
Dispensations		-6,948	-6,948
Long Stay Parking	-739,568		-739,568
On-street Parking		-42,978	-42,978
Penalty Charge Notices	-99,608	-190,082	-289,690
Residents Parking Permits		-129,808	-129,808
Short Stay Parking	-1,909,834		-1,909,834
Visitors Parking Permits		-38,655	-38,655
General			
Misc	-11,460		-11,460
Management Fees			
Angel / Botany Car Parks	-98,807		-98,807
Rent			
Snodland Town Market / Sunday Farmers' Market	-14,256		-14,256
INCOME Sum	-3,107,199	-444,495	-3,551,694
OVERHEADS			
Central, Departmental & Technical Support Services			
Capital Programme Revenue Expenses	64,858	14,212	79,070
Central Salaries & Administration	23,054	15,840	38,894
Departmental Administrative Expenses	57,332	84,765	142,097
Information Technology Expenses	31,225	21,890	53,115
Depreciation & Impairment			
Non-Current Asset Depreciation	100,871	10,825	111,696
OVERHEADS Sum	277,340	147,532	424,872
Grand Total	-1,482,211	-16,912	-1,499,123

PARKING REVENUES

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2018

Row Labels	OFF STREET	ON STREET	Grand Total
COSTS			
Employees			
Salaries	152,468	220,575	373,043
Premises Related Expenses			
Electricity	6,026	0	6,026
Maintenance of Grounds	51,736	0	51,736
Premises Insurance	1,738	0	1,738
Rates	238,543	0	238,543
Repairs & Maintenance	28,068	13,404	41,472
Winter Maintenance	8,661	0	8,661
Supplies & Services			
Adjudication & Enforcement Services	5,115	7,311	12,426
Advertising	444	582	1,026
Cash Collection	48,799	1,444	50,243
Emergency Arrangements	123	0	123
Maintenance - General	13,496	5,738	19,234
Miscellaneous Insurance	509	0	509
Mobile Telephones	1,155	405	1,560
Payment to Principals / Ticket Refunds	335,298	0	335,298
Purchases - Equipment & Materials	1,218	1,282	2,500
Security Services Mgt. Recharge (CCTV)	190,640	0	190,640
Stationery	5,625	3,350	8,975
Uniforms	1,330	1,819	3,149
Professional Fees	1,725	0	1,725
Transport Related Expenses			
Licences	635	233	868
Petrol / Oil	2,688	2,864	5,552
Repairs & Maintenance	1,143	1,009	2,152
Transport Insurance	1,872	936	2,808
COSTS Sum	1,099,055	260,952	1,360,007
INCOME			
Fees & Charges			
Business Parking Permits	0	-34,257	-34,257
Car Park Season Tickets	-232,157	0	-232,157
Dispensations	0	-7,040	-7,040
Long Stay Parking	-636,630	0	-636,630
On-street Parking	0	-35,198	-35,198
Penalty Charge Notices	-104,351	-219,125	-323,476
Residents Parking Permits	0	-119,603	-119,603
Short Stay Parking	-1,791,270	0	-1,791,270
Visitors Parking Permits	0	-25,814	-25,814
General			
Misc	-4,780	0	-4,780
Management Fees			
Angel / Botany Car Parks	-96,216	0	-96,216
Rent			
Snodland Town Market / Sunday Farmers' Market	-7,982	0	-7,982
INCOME Sum	-2,873,386	-441,037	-3,314,423
OVERHEADS			
Central, Departmental & Technical Support Services			
Capital Programme Revenue Expenses	57,575	25,090	82,665
Central Salaries & Administration	23,504	16,162	39,666
Departmental Administrative Expenses	54,988	81,572	136,560
Information Technology Expenses	31,750	20,408	52,158
Depreciation & Impairment			
Non-Current Asset Depreciation	97,191	11,401	108,592
OVERHEADS Sum	265,008	154,633	419,641
Grand Total	-1,509,323	-25,452	-1,534,775

PARKING REVENUES

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2017

Row Labels	OFF STREET	ON STREET	Grand Total
COSTS			
Employees			
Salaries	169,050	226,118	395,168
Premises Related Expenses			
Electricity	10,327	0	10,327
Maintenance of Grounds	51,297	0	51,297
Premises Insurance	1,732	0	1,732
Rates	211,341	0	211,341
Repairs & Maintenance	37,769	14,753	52,522
Winter Maintenance	4,809	0	4,809
Supplies & Services			
Adjudication & Enforcement Services	4,763	3,833	8,596
Advertising	1,277	1,263	2,540
Cash Collection	45,058	993	46,051
Emergency Arrangements	120	0	120
Maintenance - General	33,200	10,966	44,166
Miscellaneous Insurance	480	0	480
Mobile Communications	176	176	352
Mobile Telephones	1,708	536	2,244
Payment to Principals / Ticket Refunds	553,915	0	553,915
Purchases - Equipment & Materials	3,527	4,666	8,193
Security Services Mgt. Recharge (CCTV)	209,014	0	209,014
Stationery	776	2,589	3,365
Uniforms	2,420	1,413	3,833
Capital Grants & Contributions (RECS)	0	4,535	4,535
Transport Related Expenses			
Licences	415	988	1,403
Petrol / Oil	940	1,237	2,177
Repairs & Maintenance	873	1,022	1,895
Transport Insurance	2,450	1,225	3,675
COSTS Sum	1,347,437	276,313	1,623,750
INCOME			
Fees & Charges			
Business Parking Permits	0	-42,177	-42,177
Car Park Season Tickets	-238,781	0	-238,781
Dispensations	0	-5,910	-5,910
Long Stay Parking	-628,744	0	-628,744
On-street Parking	0	-19,476	-19,476
Penalty Charge Notices	-74,589	-154,720	-229,309
Residents Parking Permits	0	-120,297	-120,297
Short Stay Parking	-1,814,310	0	-1,814,310
Visitors Parking Permits	0	-20,638	-20,638
General			
Misc	-2,108	0	-2,108
Management Fees			
Angel / Botany Car Parks	-94,597	0	-94,597
Rent			
Snodland Town Market / Sunday Farmers' Market	-7,865	0	-7,865
INCOME Sum	-2,860,994	-363,218	-3,224,212
OVERHEADS			
Central, Departmental & Technical Support Services			
Capital Programme Revenue Expenses	27,759	64,561	92,320
Central Salaries & Administration	27,205	18,600	45,805
Departmental Administrative Expenses	58,851	76,785	135,636
Information Technology Expenses	38,494	24,520	63,014
Depreciation & Impairment			
Non-Current Asset Depreciation	75,124	9,380	84,504
Non-Current Asset Impairment	-327,915	0	-327,915
OVERHEADS Sum	-100,482	193,846	93,364
Grand Total	-1,614,039	106,941	-1,507,098

PARKING REVENUES

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2016

Row Labels	OFF STREET	ON STREET	Grand Total
COSTS			
Employees			
Salaries	159,746	213,813	373,559
Premises Related Expenses			
Electricity	3,634	0	3,634
Maintenance of Grounds	50,307	0	50,307
Premises Insurance	1,647	0	1,647
Rates	209,627	0	209,627
Repairs & Maintenance	30,745	10,002	40,747
Winter Maintenance	4,020	0	4,020
Supplies & Services			
Adjudication & Enforcement Services	5,329	3,978	9,307
Advertising	662	1,020	1,682
Cash Collection	41,256	487	41,743
Emergency Arrangements	127	0	127
Maintenance - General	13,435	2,585	16,020
Miscellaneous Insurance	504	0	504
Mobile Communications	703	703	1,406
Mobile Telephones	1,573	586	2,159
Payment to Principals / Ticket Refunds	519,592	0	519,592
Purchases - Equipment & Materials	732	282	1,014
Security Services Mgt. Recharge (CCTV)	218,242	0	218,242
Stationery	1,433	2,731	4,164
Uniforms	1,014	858	1,872
Transport Related Expenses			
Licences	292	182	474
Petrol / Oil	941	1,378	2,319
Repairs & Maintenance	1,010	2,864	3,874
Transport Insurance	1,898	1,081	2,979
COSTS Sum	1,268,469	242,550	1,511,019
INCOME			
Fees & Charges			
Business Parking Permits	0	-28,018	-28,018
Car Park Season Tickets	-201,021	0	-201,021
Dispensations	0	-6,945	-6,945
Long Stay Parking	-586,240	0	-586,240
On-street Parking	0	-9,689	-9,689
Penalty Charge Notices	-77,074	-132,757	-209,831
Residents Parking Permits	0	-101,331	-101,331
Short Stay Parking	-1,577,059	0	-1,577,059
Visitors Parking Permits	0	-16,860	-16,860
General			
Misc	-5,885	0	-5,885
Management Fees			
Angel / Botany Car Parks	-92,976	0	-92,976
Rent			
Snodland Town Market / Sunday Farmers' Market	-8,466	0	-8,466
INCOME Sum	-2,548,721	-295,600	-2,844,321
OVERHEADS			
Central, Departmental & Technical Support Services			
Capital Programme Revenue Expenses	28,612	44,023	72,635
Central Salaries & Administration	26,428	19,077	45,505
Departmental Administrative Expenses	62,104	80,510	142,614
Information Technology Expenses	37,683	22,709	60,392
Depreciation & Impairment			
Non-Current Asset Depreciation	80,055	8,472	88,527
OVERHEADS Sum	234,882	174,791	409,673
Grand Total	-1,045,370	121,741	-923,629

PARKING REVENUES

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2015

Row Labels	OFF STREET PARKII	ON STREET PARKIN	Grand Total
COSTS			
Employees			
Salaries	159,877	243,768	403,645
Premises Related Expenses			
Electricity	1,347		1,347
Maintenance of Grounds	46,046		46,046
Premises Insurance	1,664		1,664
Rates	205,862		205,862
Rents	3,375		3,375
Repairs & Maintenance	41,137	9,893	51,030
Winter Maintenance	6,549		6,549
Supplies & Services			
Adjudication & Enforcement Services	4,550	2,499	7,049
Advertising	291	819	1,110
Cash Collection	40,036	636	40,672
Emergency Arrangements	121		121
Maintenance - General	22,896	5,615	28,511
Miscellaneous Insurance	494		494
Mobile Communications	1,033	1,033	2,066
Mobile Telephones	1,723	648	2,371
Payment to Principals / Ticket Refunds	503,337		503,337
Purchases - Equipment & Materials	900	1,149	2,049
Security Services Mgt. Recharge (CCTV)	222,174		222,174
Stationery	1,582	1,618	3,200
Uniforms	2,678	267	2,945
Transport Related Expenses			
Licences	452	202	654
Petrol / Oil	1,461	1,232	2,693
Repairs & Maintenance	1,222	449	1,671
Transport Insurance	1,078	1,078	2,156
COSTS Sum	1,271,885	270,906	1,542,791
INCOME			
Fees & Charges			
Business Parking Permits		-29,911	-29,911
Car Park Season Tickets	-188,321		-188,321
Dispensations		-9,232	-9,232
Long Stay Parking	-582,184		-582,184
On-street Parking		-11,645	-11,645
Penalty Charge Notices	-78,667	-81,325	-159,992
Residents Parking Permits		-98,501	-98,501
Short Stay Parking	-1,590,070		-1,590,070
Visitors Parking Permits		-16,578	-16,578
General			
Misc	-498		-498
Management Fees			
Angel / Botany Car Parks	-91,357		-91,357
Rent			
Snodland Town Market / Sunday Farmers' Market	-7,000		-7,000
INCOME Sum	-2,538,097	-247,192	-2,785,289
OVERHEADS			
Central, Departmental & Technical Support Services			
Capital Programme Revenue Expenses	25,611	53,087	78,698
Central Salaries & Administration	23,993	17,026	41,019
Departmental Administrative Expenses	60,178	89,425	149,603
Information Technology Expenses	36,818	21,506	58,324
Depreciation & Impairment			
Non-Current Asset Depreciation	90,874	6,934	97,808
Non-Current Asset Impairment	14,550		14,550
OVERHEADS Sum	252,024	187,978	440,002
Grand Total	-1,014,188	211,692	-802,496

PARKING REVENUES

Organisation name	TONBRIDGE & MALLING BOROUGH COUNCIL
Effective Date	31/03/2014

Row Labels	OFF STREET PARKII	ON STREET PARKIN	Grand Total
COSTS			
Employees			
Salaries	164,642	257,446	422,088
Premises Related Expenses			
Electricity	835		835
Maintenance of Grounds	47,620		47,620
Premises Insurance	1,578		1,578
Rates	201,145		201,145
Rents	4,500		4,500
Repairs & Maintenance	28,227	10,349	38,576
Winter Maintenance	8,777		8,777
Supplies & Services			
Adjudication & Enforcement Services	4,138	4,279	8,417
Advertising	291	750	1,041
Cash Collection	39,120	485	39,605
Emergency Arrangements	158		158
Maintenance - General	31,753	6,523	38,276
Miscellaneous Insurance	466		466
Mobile Communications	1,033	1,033	2,066
Mobile Telephones	1,592	611	2,203
Payment to Principals / Ticket Refunds	484,633		484,633
Purchases - Equipment & Materials	1,350	490	1,840
Security Services Mgt. Recharge (CCTV)	239,618		239,618
Stationery	3,106	2,380	5,486
Uniforms	1,631	4	1,635
Transport Related Expenses			
Licences		477	477
Petrol / Oil	1,759	2,802	4,561
Repairs & Maintenance	1,782	457	2,239
Transport Insurance	1,063	1,063	2,126
COSTS Sum	1,270,817	289,149	1,559,966
INCOME			
Fees & Charges			
Business Parking Permits		-24,548	-24,548
Car Park Season Tickets	-210,801		-210,801
Dispensations		-9,982	-9,982
Long Stay Parking	-486,095		-486,095
On-street Parking		-13,341	-13,341
Penalty Charge Notices	-96,871	-83,461	-180,332
Residents Parking Permits		-96,809	-96,809
Short Stay Parking	-1,444,351		-1,444,351
Visitors Parking Permits		-14,082	-14,082
General			
Misc	-1,832		-1,832
Management Fees			
Angel / Botany Car Parks	-88,442		-88,442
Rent			
Snodland Town Market / Sunday Farmers' Market	-7,000		-7,000
INCOME Sum	-2,335,392	-242,223	-2,577,615
OVERHEADS			
Central, Departmental & Technical Support Services			
Capital Programme Revenue Expenses	27,185	57,571	84,756
Central Salaries & Administration	27,019	19,057	46,076
Departmental Administrative Expenses	66,507	97,451	163,958
Information Technology Expenses	25,445	17,890	43,335
Depreciation & Impairment			
Non-Current Asset Depreciation	93,027	9,656	102,683
Non-Current Asset Impairment	-81,882		-81,882
OVERHEADS Sum	157,301	201,625	358,926
Grand Total	-907,274	248,551	-658,723